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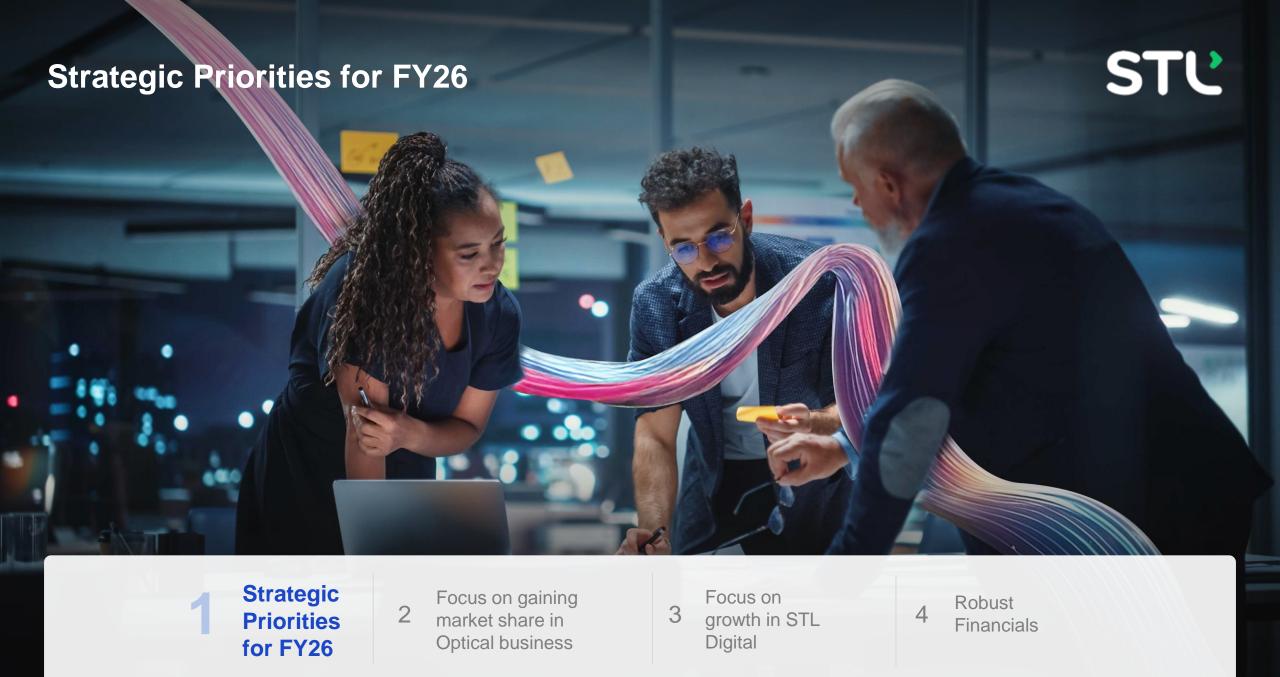


## **Ankit** Agarwal

#### **Managing Director**

A believer in purpose-led organizations, Ankit has been leading STL's growth journey as it transforms billions of lives by connecting the world. He holds sustainability very close to his heart and is leading the company's ambitious Net-Zero by 2030 target, from the front.

Ankit is extremely passionate about improvement in health, education and the environment through digital inclusion. Recognized as a 40 under 40 leader, Ankit is a strong supporter of young and entrepreneurial talent. He is a fitness enthusiast, an athlete, and a long-distance runner and encourages his teams to work towards solid all-round growth at work and in life.

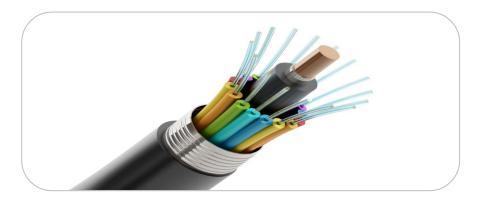


## **Strategic priorities for FY26**



## **Grow**

## **Optical Networking**



- Increasing OFC market share and optical connectivity attach rate
- Rapidly building data centre product portfolio
- Driving technology & cost leadership

## Build

STL Digital



- Consciously invest in building technology and domain capability
- Focus on profitable growth

## An ode to Nation Building

During the recent strife, our team stepped up to a responsibility far greater than routine operations

From frontline technicians to backend engineers, every member played a critical role in ensuring uninterrupted network connectivity on the frontline across regions — even under the most challenging conditions!



Our STL-ers stepped up to the occasion and repaired the fibre communication network of the Army in J&K!



To every single colleague involved — thank you for showing what professionalism, resilience, and service truly mean. You make us all proud!

## Transforming lives through social responsibility initiatives





**RoboEdge:** Empowering students with NextGen skills & focus on Robotics. **Covered 11 schools and benefitted 6,000 students** 



Jeewan Jyoti: Empowering underprivileged women by training them in vocational skills. Benefitted 5,800+ women.



4523 kWp Solar Panels Installed across plants to reduce Carbon Footprint |
Afforestation and water replenishment efforts with 53 villages creating 100 water structures, replenishing 2.69 Mn m3 of water in Maharashtra. Planting & maintaining 4+ Lakh saplings.



Swashthya Suraksha: Hybrid healthcare programs across Aurangabad, Gadhchiroli, and Nandurbar districts, impacted >26 Lakh lives.

## Committed to net-zero emissions by 2030

## MSCI \* ESG rating at A





#### **Eco-labelled products**

260,000+ MT

Waste diverted from landfills (FY19 – Q4FY25)

37,000+ tCO<sub>2</sub>e

Reduced through energy efficiency initiatives (FY21 – Q4FY25)

960,000+ m3

of water recycled (FY19 - Q4FY25)

43.6%

Procurement (by value) done locally (FY24)

Collaborated with Hygenco for supply of Green Hydrogen



#### Committed to the UN SDGs<sup>1</sup>

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Aligned with 16 of the 17 SDGs

910,000+

Lives benefitted through STL's ed-tech & women empowerment programmes (FY19 – Q4FY25)

2.75 mn+

Lives benefitted through STL's healthcare programmes (FY19 – Q4FY25)

4,523 kWp

Solar panels installed; reducing carbon footprint



#### **Strong internal governance**

#### Two of the Big Four

as statutory & internal auditors

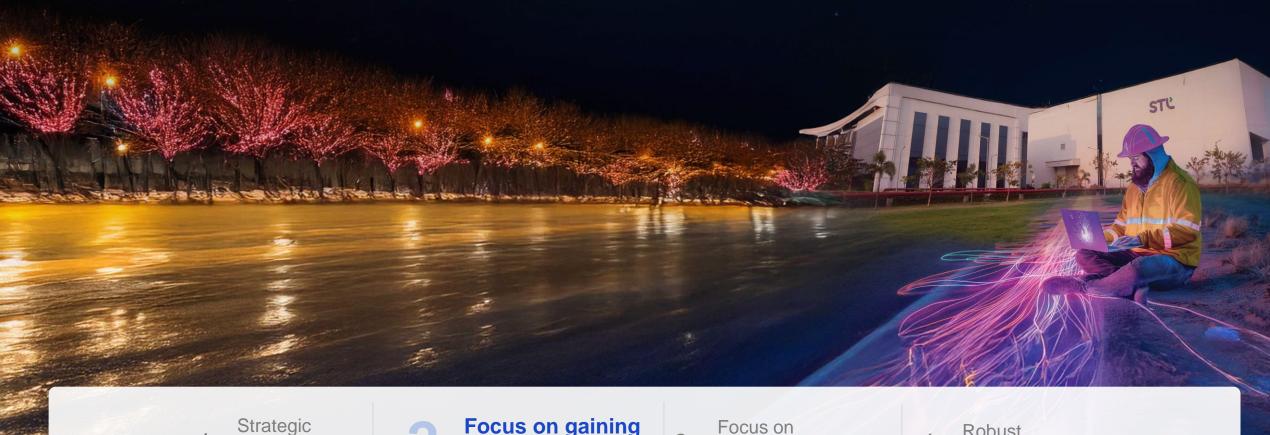
Executive and Management committees in place

**100+ ESG awards** won (FY19 - FY25)

STL becomes world's first optical manufacturer to be zero liquid discharge certified & zero waste to landfill certified

# Optical Business; STL's focus on gaining market share





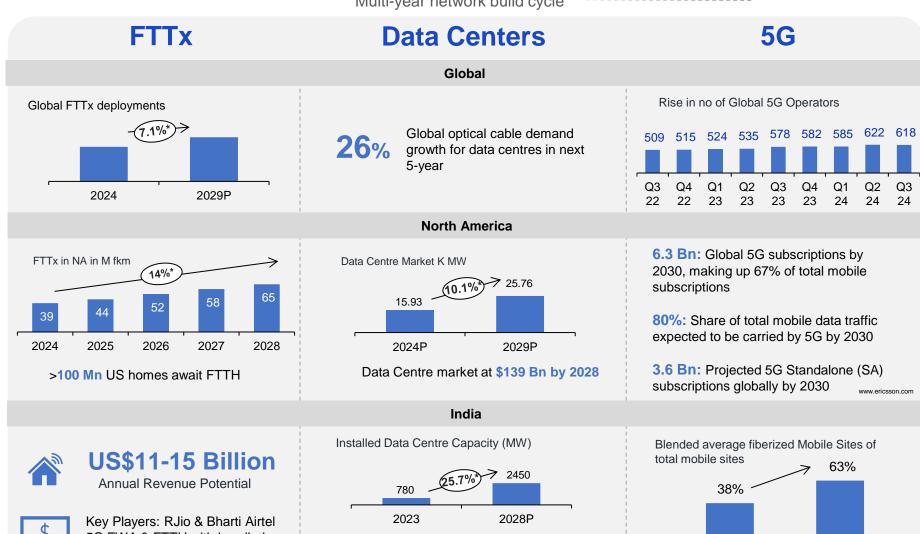
1 Strategic Priorities for FY26 Focus on gaining market share in Optical business

growth in STL Digital 4 Robust Financials

## Three investments cycles coinciding







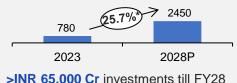
## Supported by:

- DCs giving rise to long haul fibre deployments for inter DC connectivity
- Big Tech network capex to exceed \$100B (2024-30), rising to 5-10% of total capex (vs. 4–5% historically)

### **Government programs**

- India's **\$2.5B** BharatNet Phase 3 outlay—a 238% YoY jump—set to boost rural broadband and drive growth for telecom and cable players
- USA Govt Funding of ~\$97 **bn** for broadband infra (BEAD program \$42.5 Bn)

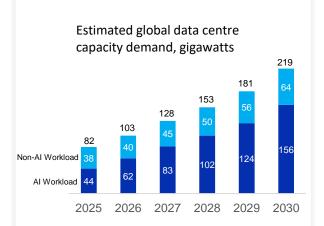
5G FWA & FTTH with bundled broadband & Pay-TV



>INR 65,000 Cr investments till FY28 (CRISIL)

# Al revolution and Data Centre expansion presenting unprecedented opportunity STU

## **Opportunity**



**\*\$7T** capital outlay projected for data centers by 2030

Global Datacentre Demand could be >3.5x by 2030

**70%** of Demand for Al-specific infrastructure by 2030

India DC Capacity 950 MW to 1,800 MW (2024–2026)

## Fibre explosion in DC



Al-Driven Fibre Demand



**36x** more fiber required for GPU-dense vs. CPU racks

**70%** higher fiber density in AI data centers than traditional ones



## **Investment in Fibre**

**\$2 billion** capex for data center fibre over a decade

### **STL's AI-DC Portfolio**

## Make in India for the World



### **End to end portfolio for DCs**

Right fit for GPU-Dense, High bandwidth, low latency DC requirements

Al-Optimised: Scalable and future ready

## **Enterprise and Data Centre**

Achieved 21% this quarter

Progressing steadily towards achieving significant revenues from Data Centre and Enterprise suit of products in medium term

\*Source- JLL, Mckinsey, Bharatnet.in, Press Releases, STL Analysis

# Global demand poised for modest rebound in 2025, long term outlook remains stable



#### Reflections

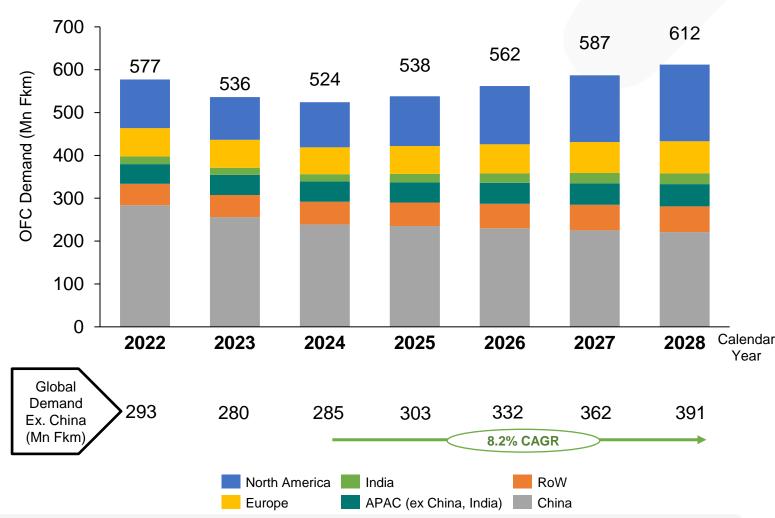
#### As per CRU;

- 2025 shows promising signs, with global consumption projected to grow 2.7% YoY after two years of decline.
- Recovery in 2025 is driven by rising US activity, India's BharatNet Phase III, a booming global data centre market, and scattered growth pockets worldwide.

#### **Future Outlook**

#### As per CRU;

- World demand ex-China expected to grow by ~8.2% in mid term.
- North America is set to lead in 2025, fuelled by private investment and BEAD activity. CRU projects record 116M F-Km consumption, with strong AI and data centre demand driving growth despite political uncertainties.



STL's focus markets North America expected to lead demand growth, with 2025 YoY demand expected to rise 10.1%

© 2024-2025 Sterlite Technologies Limited Source: CRU TCMO Feb, 2025, STL Analysis

## Fiber is the backbone of all digital infrastructure

5G, FTTH, AI-DC all bank on the DNA that is optical fiber



"Where we have fiber, we win!"

AT&T continues to ramp towards their objective of reaching 50 million-plus total locations with fiber by 2029 through a combination of organic build, Gigapower and other commercial open access agreements. : April 23, 2025



#### An increase of ~44,400 R kms of fibre in FY 25!

Airtel continues to invest in their network in terms of capacity and new geographical coverage along with significant investment in **data centres**, **home broadband** and other lines of business. : **May 13, 2025** 



"We're going to have a path to get to 40 million homes of fiber!"

Verizon's \$20 billion play for Frontier Communications is a clear indicator that the company is pressing forward with a plan to expand its fiber footprint: April 21, 2025



#### "Infrastructure for the era of AI!"

Hollow Core fibre technology will ensure Azure can better serve its customers by allowing us to continue to grow and expand our global infrastructure, while also creating a higher capacity, more resilient and overall faster network to meet the growing demands of Cloud and Al services: March 20, 2025



Tim Höttges argued that the build-out of mobile communications and optical fiber in Germany should be of "overriding public interest."

In the US, Höttges sees opportunities for further growth through the acquisition of the **fiber-optic companies** Metronet and Lumos in partnership with investors. The target in the U.S. is for a good **12 to 15 million fiber-optic households by 2030.** : April **9, 2025** 



#### "We saw AI-based capacity spike coming"

Bill Long, Zayo's chief product officer mentioned that in the past, Zayo's average long-haul order ranged from 8 to 12 fibers. All of that changed 12-18 months ago, when customers started requesting counts from 144 all the way to 432 fibers.: Feb 3, 2025



## **Technology update**



#### 'First in the World / India'

India's First Quantum-Secured Network – Breakthrough with Multi-Core Fibre
 Green Hydrogen - Pioneering Sustainability in the Optical Industry
 160 micron fibre – World's Slimmest Optical Fibre



BABA compliant optical products from Lug-off plant

#### **IP Portfolio**

**740 patents** (filed and granted) **76 new patents** filed in FY'25

#### **Building Next-gen capability**

- Hollow-Core Fibre (HCF): Pioneering lowlatency, low-loss communications for future networks.
- Al-Fibre Optic Sensing (Sensron) solution sees expanding commercial adoption

#### **New Product Launches**

#### **OFC:**

• IBR Portfolio extended to higher fibre count

#### **Optical Connectivity:**

- NanODC compact closure up to 24F Splice capacity added.
- OptoFit Pre connectorized drop solution co developed with European customer.

#### **Copper Cable:**

Secured CPR certificates and customer approvals for SIGNAL Copper cables (TRACK CIRCUIT) from large Railway cos in Italy

#### Awards and accolades

- Recognized by TEPC (Bharat Telecom 2025) in the category 'Telecom Products (Hardware & Software) - Large Enterprises' for driving global exports through Make-in-India innovation.
- ET Telecom Award for Impactful IoT
   Solution of the Year Sensron (FoS)
- OFC Rakholi, SCB & OC Dadra facilities has been recommended for Social Compliance Recertification (SA 8000:2014) by the certification body Intertek.
- Exceed Occupational Health & Safety
   Platinum Award 2024







#### **Government Recognition**

"STL's Al-led Data Centre portfolio is a significant innovation for the Al ecosystem and will also strengthen India's data centre capabilities."

-Shri Jyotiraditya Scindia, Indian Telecom Minister.

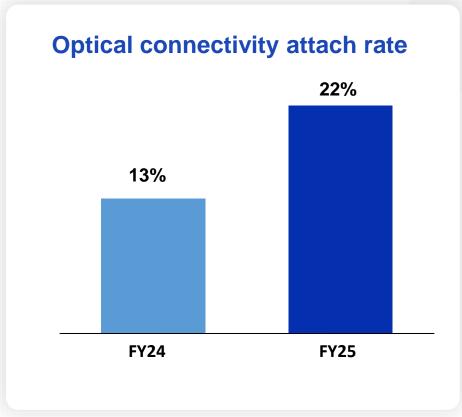
## Market share and optical connectivity attach rate





Market Share = STL Sales Volume / Total Market Demand

Stable OFC market share on YoY basis. Focus on re-gaining the market share



Attach rate = Optical connectivity revenue / OFC revenue

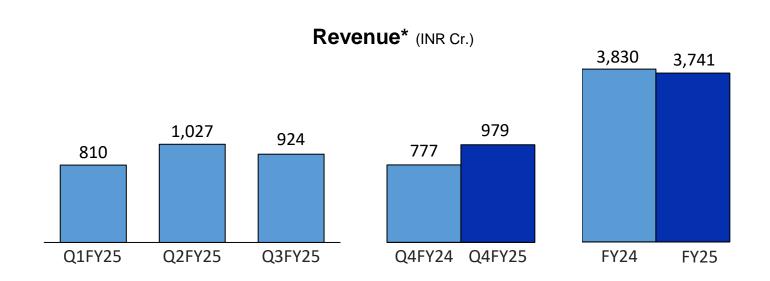


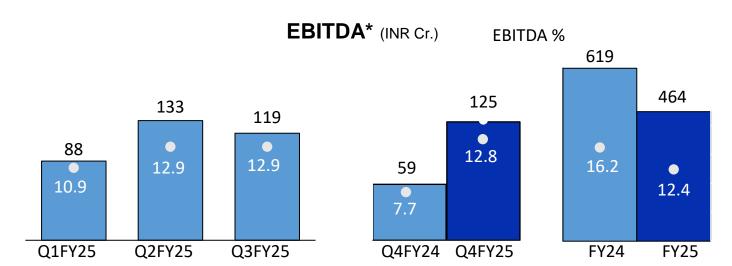
© 2024-2025 Sterlite Technologies Limited Source: CRU, STL estimates

## **Optical Networking Business financial highlights**



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#### Q4 FY25 revenue at INR 979 Cr.

 Improved volumes and revenues on YoY basis

## Q4 FY25 EBITDA margin at 12.8%

Improved EBITDA margins on YoY basis

# Well positioned to grow the Optical Business by building global AI Digital Infrastructure





Local capacities: Completed capacity expansions, positioned closer to focused markets and well placed to win in the market - seeing good traction in the North American market



Cost structure: Actions taken are starting to show positive effects and we continue to focus on both the variable & fixed costs





Product development & innovation: 740 patents<sup>1</sup> with continued focus on product innovation creating category first products. Focus on data centre product portfolio



Customer focus: Co-developing end-to-end customized products and solutions – continue scaling the Optical connectivity business



**Trade tailwinds:** US-China tariff dynamics opening new opportunities for India-sourced manufacturing – well-positioned to capture incremental demand



Strategic
Priorities for
FY26

Focus on gaining market share in Optical business

Focus on growth in STL Digital

Robust Financials

## **Continued growth momentum in STL Digital**



#### Identity



- Delivery Centre in Bangalore
- Offices in India, US & UK



## **Service offerings**

- Data analytics & Al
- Cloud & cyber security
- Enterprise SaaS services
- Product engineering

#### **Industry vertical**

- Technology
- Life sciences & healthcare
- Manufacturing
- Energy, resources & utilities

#### **Customers**



Global customers



#### Team



1185



18% Women

#### **Financials**

Open Order Book 31st Mar'25 INR. 451 Cr

FY25

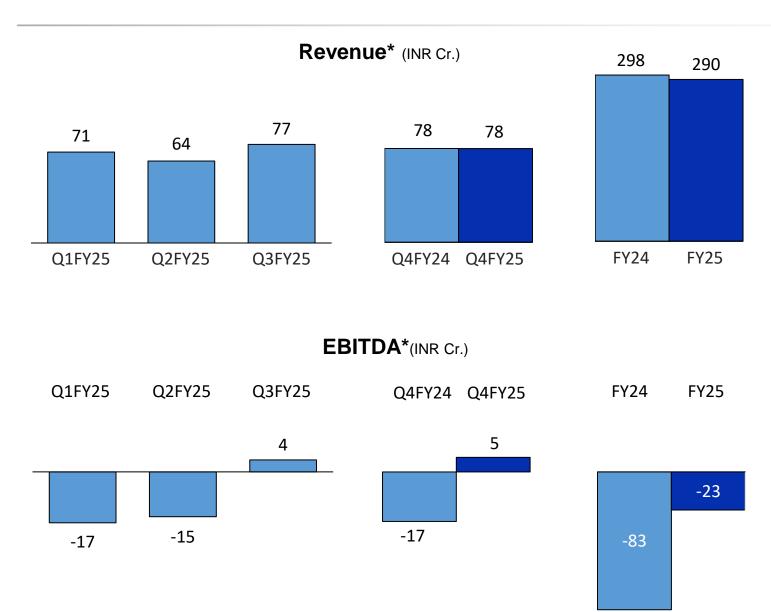
INR. 290 Cr Revenue

- Strong deal momentum with repeat wins from global clients across manufacturing, healthcare, technology, and telecom sectors
- Led Vedanta's Digital Transformation with RISE with SAP for 8 Companies, Serving 15,000+ Users Globally.
- **Diversified project wins** across engineering, enterprise apps, and support services reflect strong customer confidence
- Strong partnership ecosystem. 40+ Active technology partners

Well poised to grow with robust order book and right team

## Digital business financial highlights





#### Q4 FY25 Revenue at INR 78 Cr.

Revenues stable q-o-q basis

#### Q4 FY25 EBITDA at INR 5 Cr.

 Sustained profitable growth, delivering consecutive EBITDA-positive quarters





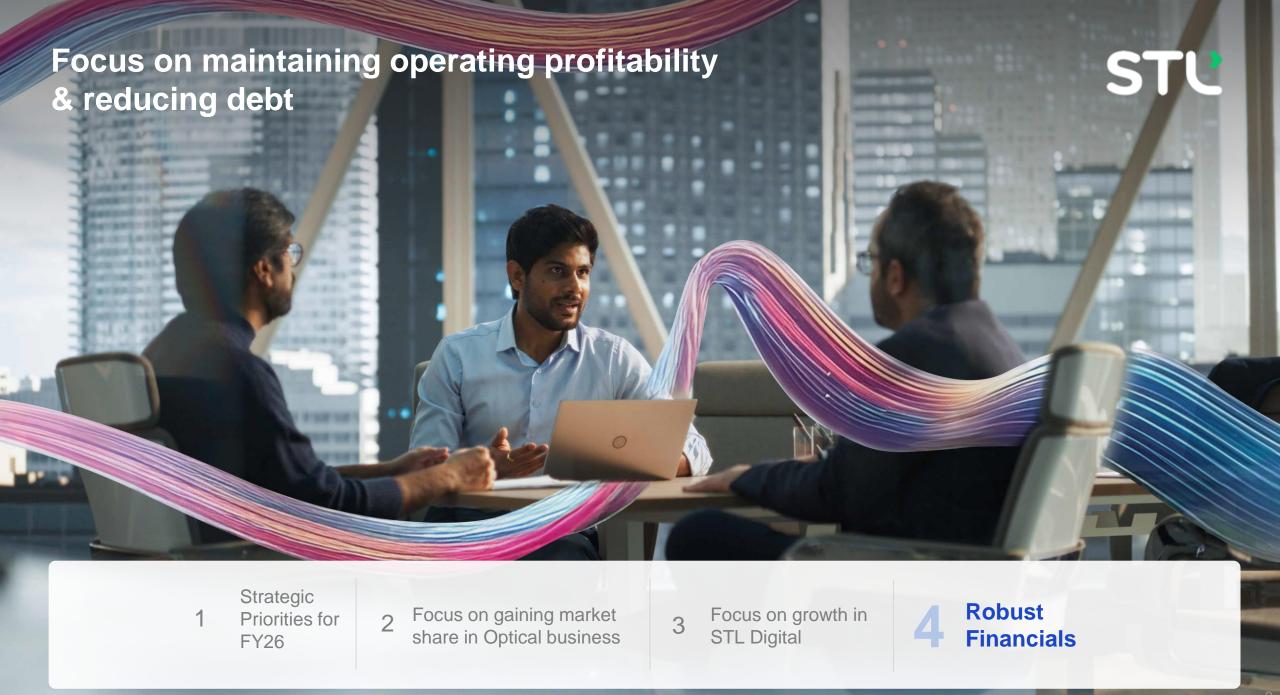
## Ajay Jhanjhari

#### **CFO- Optical Networking Business**

Ajay is Chartered Accountant and has a rich experience of nearly 15 years bring a deep expertise in the areas of fundraising, capital allocation, merger & acquisition, treasury management, and Business partnering.

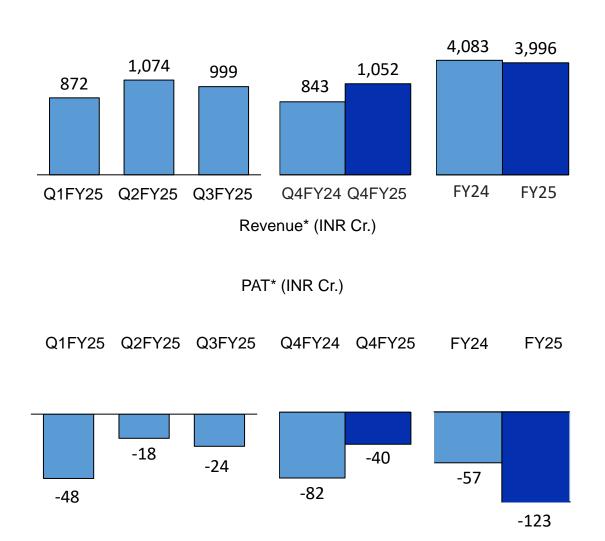
As the Chief Financial Officer at STL, his vision is to bolster the company's strategy to deliver consistent shareholder value and profitable growth.

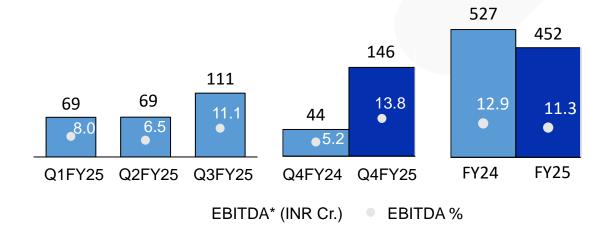
He joined STL as a Management Trainee and has held various leadership positions within the company before becoming CFO for Optical Networking Business last year.



## **STL** financial highlights







Q4 FY25 Revenue INR 1,052 Cr; FY25 INR 3,996 crores 25% YoY growth in Q4 FY25 Q4 FY25 EBITDA margin at 13.8%; FY25 11.3%

232% YoY growth in Q4 FY25

Q4 FY25 PAT loss at INR -40 Cr ; FY25 INR -123 cr Quarterly losses narrowing on YoY basis

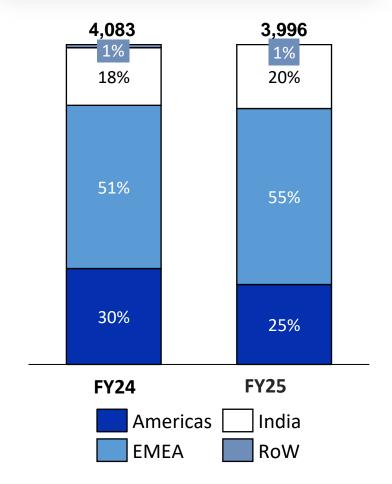
#### Diversified revenue mix



# Large order wins in Q4 FY25

- Secured re-entry with a key US customer for high fiber count OFC solutions, marking a strong comeback after a year.
- Won orders from a leading OSP in the Americas for both OFC and Optical Interconnect, driving regional traction.
- Closed a technology outsourcing deal with a prominent Indian industrial conglomerate under STL Digital.
- Continued strong engagement with a top networking player in India, resulting in repeat orders for connectivity solutions.

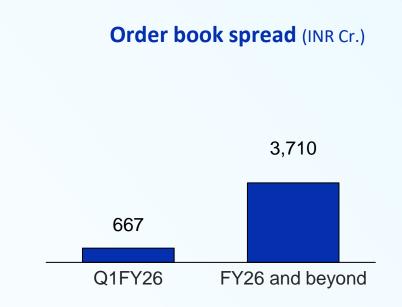
## Geographical distribution Revenues\* (INR Cr.)



## **Order Book Highlights**







## **Consolidated Financials: Abridged Version**



P&L (INR Cr.)	Q4FY24	Q3 FY25	Q4 FY25
Revenue*	843	999	1,052
EBITDA*	44	111	146
EBITDA %	5.2%	11.1%	13.9%
Depreciation	81	80	79
EBIT*	-37	31	67
Finance Costs	71	58	65
Exceptional Items	0	0	0
PBT* (Before share of Associates and JV)	-108	-27	2
Tax	-15	-12	-3
Net Profit* (After minority Interest & share of JV)	-93	-15	5
Profit ( loss ) from discontinued operations	11	-9	-45
Net Profit	-82	-24	-40

	FY24	FY25	
	4,083	3,996	
	527	452	
	12.9%	11.3%	
	314	316	
	213	136	
	293	241	
	0	0	
	-80	-105	
	-5	-33	
	-71	-72	
	14	-51	
	-57	-123	

## **Key Updates**

- Net Debt stands at 1,350 Cr at FY25
- Debt to Equity ratio stands at 0.68 at FY25

\* From Continued operations, 26 © 2024-2025 Sterlite Technologies Limited

## Global Services demerger status: Completed; Listing Expected in Q1 FY26









Completed

**In Progress** 







- Scheme filed with NCLT. Mumbai
- Approval from shareholders (99.98%), secured & unsecured creditors (100%) received
- Completed –July 2024
  - RD / Company Registrar and Final NCLT Approval received.
- Completed Feb 2025

Listing of Resulting Co (Post receipt of NCLT Order)

- Filing of NCLT approved Scheme with ROC
- Allotment of Shares by Resulting Co to shareholders
- Completed March 2025
  - Listing of Resulting Co shares
- Expected in June / July 2025





## **Demerger Success: STL Networks**



01

# **Strategic Separation Completed**



STL demerged its Global Services Business into **STL Networks** (effective March 31<sup>st</sup>, 2025), aligning with its **portfolio simplification and growth strategy**. 02

#### **New Brand Identity**



'Invenia': The demerged entity now operates under the brand Invenia, with a focused vision on delivering large-scale, digital infrastructure-led ecosystems.

03

#### Leadership



Mr. Pankaj Malik has been appointed CEO of STL Networks, bringing leadership strength and execution experience to drive the next phase of growth.

04

#### **Listing Status**



STL Networks shares are scheduled for listing on stock exchanges in June / July 2025, with shareholders receiving 1:1 share entitlement based on holdings as of April 24, 2025.





## **Summary focus areas**



## **Optical Business**

- Drive technology and cost leadership to be in 'Global Top 3'
- Increase sales in focused markets
- Increase optical connectivity growth and attach rate
- Rapidly building data centre product portfolio
- Play a crucial role of a connectivity company in building global Digital Infrastructure

**Digital Business** 

Continue to grow revenue with focus on profitability



